Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



May 27, 2025

Company name: Name of representative:

Inquiries:

Okamoto Industries, Inc. Kunihiko Okamoto, Representative Director and President (Securities code: 5122; Prime Market) Hisao Hosoya, Executive Officer (Accounting Dept.) (Telephone: +81-3-3817-4121)

(Correction / Numerical Data Revision) Regarding Partial Corrections to the "Fiscal Year Ended March 2025 Financial Results [Japanese GAAP] (Consolidated)"

Okamoto Industries, Inc. announces that certain corrections have been made to the contents of the "Financial Results for the Fiscal Year Ended March 2025 [Japanese GAAP] (Consolidated)," which was disclosed on May 13, 2025. In addition, since there were revisions to the numerical data (XBRL), the corrected data has also been submitted.

1. Reason for the Correction

After the release of the "Financial Results for the Fiscal Year Ended March 2025 [Japanese GAAP] (Consolidated)," errors were identified in the disclosed content, and we are therefore issuing corrections. The reason for the correction is a miscalculation related to investment securities, which has necessitated corresponding revisions to capital surplus and treasury stock.

2. Details of the Corrections

As the number of corrections is extensive, we have attached the full corrected version. The corrected sections are indicated with underlines.

Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2025

[Japanese Standards] (Consolidated)

| Company name: | OKAMOTO INDUSTRIES, INC. | | | | |
|--|---------------------------------------|---------------|--|--|--|
| Stock exchange listing: | Tokyo | | | | |
| Stock code: | 5122 URL https://www.okamoto-in | nc.jp/ | | | |
| Representative: | Kunihiko Okamoto, President | | | | |
| Inquiries: | Hisao Hosoya, Executive Officer (Acco | unting Dept.) | | | |
| Scheduled date of ordinary | general meeting of shareholders: | June 26, 2025 | | | |
| Scheduled date to commer | ce dividend payments: | June 27, 2025 | | | |
| Scheduled date to file Secu | urities Report: | June 25, 2025 | | | |
| Supplemental material on quarterly results: No | | | | | |
| Presentation on quarterly r | esults: | Yes | | | |

(Amounts less than one million yen are rounded down)

May 13, 2025

1.Consolidated financial results for the fiscal year ended March 31, 2025

(from April 1, 2024 to March 31, 2025)

| (1) Consolidated operating results(cumulative) | | | | % represent | ts changes over | the same pe | riod in the previous | fiscal year.) |
|--|-----------------|------------|------------------|-------------|-----------------|-------------|--|---------------|
| | Net sales | | Operating income | | Ordinary income | | Profit attributable to owners of parent | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| FY Ended March 31, 2025 | 109,107 | 2.8 | 8,701 | △ 13.3 | 9,764 | △ 19.2 | 6,674 | △ 9.7 |
| FY Ended March 31, 2024 | 106,123 | 7.1 | 10,040 | 45.5 | 12,087 | 52.6 | 7,388 | 51.0 |
| (Note) Comprehensive income: | FY Ended March | 31, 2025 : | 8,605 million | yen | △ 41.9 % | | | |
| | FY Ended March | 31, 2024 : | 14,814 millio | n yen | 66.8 % | | | |

| | Net income per share | Diluted net income per share | Return on equity | Ratio of ordinary income to total assets | Ratio of operating income to net sales |
|---------------------------------|-------------------------|---------------------------------|------------------------|--|--|
| | yen | yen | % | % | % |
| FY Ended March 31, 2025 | 383.35 | - | 7.3 | 6.7 | 8.0 |
| FY Ended March 31, 2024 | 420.34 | - | 9.0 | 8.9 | 9.5 |
| (Reference) Equity in net incom | e of affiliates: FY | Ended March 31, 2025 : | $\Delta 3$ million yen | | |

FY Ended March 31, 2024 :

 Δ 51 million yen

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|--------------------------|---------------------|--------------------------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 31, 2025 | <u>146,134</u> | <u>94,464</u> | <u>64.6</u> | <u>5,442.79</u> |
| As of March 31, 2024 | 143,858 | 91,581 | 61.6 | 5,054.09 |
| (Reference) Own capital: | As of March 31, 202 | 25 : <u>94,356</u> million yen | | |
| | As of March 31, 202 | 24 : 88,659 million yen | | |

(3) Consolidated cash flow

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|-------------------------|---|---|---|---|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| FY Ended March 31, 2025 | 6,936 | △ 2,002 | △ 5,444 | 38,932 |
| FY Ended March 31, 2024 | 12,958 | △ 5,949 | △ 2,537 | 37,667 |

2.Dividends

| | | Cash div | idends per share | Total | Dividend | Dividend on | | |
|---------------------------------------|-------------------------|-----------------------|-------------------------|----------|----------|-----------------------|--------------------------------|--------------------------------|
| | End of first quarter | End of second quarter | End of third quarter | Year-end | Total | dividends (annual) | payout ratio (consolidated) | equity ratio (consolidated) |
| | yen | yen | yen | yen | yen | Millions of yen | % | % |
| FY Ended March 31, 2024 | - | 55.00 | - | 80.00 | 135.00 | 2,369 | 32.1 | 2.9 |
| FY Ended March 31, 2025 | - | 60.00 | - | 60.00 | 120.00 | 2,081 | 31.3 | 2.3 |
| FY ended March 31, 2026 (forecast) | - | 60.00 | _ | 60.00 | 120.00 | | 48.6 | |

3. Forecasts of consolidated financial results for the year ending March 31, 2026 (from April 1 2025 to March 31 2026)

| (from April 1, 2025 | (from April 1, 2025 to March 31, 2026) (% represents changes over the previous fiscal year.) | | | | | | | | |
|---------------------|--|-------|------------------|--------|-----------------|--------|--|--------|-------------------------|
| | Net sal | es | Operating income | | Ordinary income | | Profit attributable to owners of parent | | Net income per share |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | yen |
| Six months ended | 52,000 | △ 4.6 | 2,000 | △ 59.3 | 2,300 | △ 54.1 | 1,100 | △ 63.1 | 63.17 |
| Full year | 109,000 | △ 0.1 | 5,700 | △ 34.5 | 7,000 | △ 28.3 | 4,300 | △ 35.6 | 246.95 |

*Notes

(1) Changes in status of significant subsidiaries during the year

Yes (changes in status of specified subsidiaries accompanying changes in consolidated)

| Newly consolidated subsidiaries | : | 1 | (company name) Okamoto Manufacturing Wuhan Co.,Ltd. |
|---------------------------------|---|---|---|
| Subsidiaries excluded | : | - | |

(2) Changes in accounting principles, changes in accounting estimates, and retrospective restatements

| Changes in accounting principles due to revisions to accounting standards: | Yes |
|--|-----|
| 2Changes other than 1 : | No |
| ③Changes in accounting estimates: | No |
| (4)Retrospective restatements: | No |

(3) Number of outstanding shares(common stock)

(I)Number of outstanding shares at period-end(including treasury stock)

2Number of treasury stocks at period-end

3 Average number of shares during the period

| 1 FY Ended March 31, 2025 | 17,899,367 FY Ended March 31, 2024 | 18,099,367 |
|---------------------------|------------------------------------|------------|
| 2 FY Ended March 31, 2025 | 563,250 FY Ended March 31, 2024 | 557,186 |
| ③ FY Ended March 31, 2025 | 17,412,081 FY Ended March 31, 2024 | 17,576,342 |

(Reference) Summary of Nonconsolidated Financial Statement

Nonconsolidated financial results for the fiscal year ended March 31,2025

(from April 1, 2024 to March 31, 2025)

(1) Nonconsolidated operating results(cumulative)

(% represents changes over the same period in the previous fiscal year.) Profit attributable to Operating income Net sales Ordinary income owners of parent Millions of yen % % Millions of yen % % Millions of yen Millions of yen FY Ended March 31, 2025 84,157 1.2 5,732 △ 11.6 10,907 0.6 22.4 8,751 83,176 8.5 6,486 10,846 7,153 45.2 FY Ended March 31, 2024 50.6 59.1

| | Net income per share | Diluted net income per share |
|-------------------------|----------------------|---------------------------------|
| | yen | yen |
| FY Ended March 31, 2025 | 502.63 | - |
| FY Ended March 31, 2024 | 406.94 | - |

(2) Nonconsolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|--------------------------|------------------------|--------------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 31, 2025 | 124,083 | 78,537 | 63.3 | 4,530.29 |
| As of March 31, 2024 | 120,680 | 73,712 | 61.1 | 4,202.00 |
| (Reference) Own capital: | As of March 31, 2025 : | 78,537 million yen | | |
| | As of March 31, 2024 : | 73,712 million yen | | |

*The current quarterly financial results are not subject to quarterly review procedures by certified public accountant or by auditing firm.

*Explanation relating to the appropriate use of forecasts of business results and other items of note. The forecasts included in this document are based on the currentry available information and certain assumptions that we believe reasonable. Actual results, etc. may differ from projections due to a variety of reasons.

Consolidated Financial Statements and Notes

Consolidated Balance Sheets

| | As of March 31, 2024 | (millions of ye As of March 31, 2025 |
|---|----------------------|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 39,872 | 41,337 |
| Notes receivable-trade | 1,683 | 1,167 |
| Accounts receivable-trade | 18,498 | 16,952 |
| Electronically recorded monetary claims-operating | 8,118 | 8,270 |
| Merchandise and finished goods | 8,984 | 11,349 |
| Work in process | 2,552 | 2,929 |
| Raw materials and supplies | 3,960 | 4,723 |
| Other | 1,864 | 2,674 |
| Allowance for doubtful accounts | △ 46 | Δ 55 |
| Total current assets | 85,487 | 89,348 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 6,048 | 6,758 |
| Machinery, equipment and vehicles, net | 5,254 | 5,595 |
| Land | 8,478 | 8,401 |
| Construction in progress | 483 | 654 |
| Other, net | 322 | 409 |
| Total Property, plant and equipment | 20,588 | 21,818 |
| Intangible assets | 1,901 | 2,569 |
| Investments and other assets | | |
| Long-term time deposits | 1,000 | 800 |
| Investment securities | 33,187 | 31,362 |
| Deferred tax assets | 183 | 180 |
| Other | 1,510 | 439 |
| Allowance for doubtful accounts | | Δ 1 |
| Total investments and other assets | 35,881 | <u>32.397</u> |
| Total non-current assets | 58,371 | <u>56,785</u> |
| Total assets | 143,858 | <u>146,134</u> |

| | As of March 31, 2024 | As of March 31, 2025 |
|---|----------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable-trade | 24,954 | 23,888 |
| Electronically recorded obligations-operating | 2,295 | 3,288 |
| Short-term loans payable | 2,212 | 2,324 |
| Income taxes payable | 1,452 | 1,502 |
| Provision for bonuses | 1,057 | 1,059 |
| Other | 5,004 | 4,881 |
| Total current liabilities | 36,976 | 36,945 |
| Non-current liabilities | | |
| Long-term loans payable | 1,138 | 1,014 |
| Deferred tax liabilities | 6,120 | 6,548 |
| Net defined benefit liability | 7,320 | 6,466 |
| Other | 721 | 695 |
| Total non-current liabilities | 15,301 | 14,724 |
| Total liabilities | 52,277 | 51,669 |
| Net assets | | |
| Shareholders'equity | | |
| Capital stock | 13,047 | 13,047 |
| Capital surplus | 567 | <u>1,269</u> |
| Retained earnings | 55,612 | 58,855 |
| Treasury stock | △ 2,437 | <u>∆ 2,652</u> |
| Total shareholders' equity | 66,790 | <u>70,519</u> |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 18,030 | 17,254 |
| Deferred gains or losses on hedges | $\bigtriangleup 0$ | 2 |
| Foreign currency translation adjustment | 3,780 | 5,892 |
| Remeasurements of defined benefit plans | 59 | 688 |
| Total accumulated other comprehensive income | 21,869 | 23,837 |
| Non-controlling interests | 2,921 | 107 |
| Total net assets | 91,581 | 94,464 |
| Fotal liabilities and net assets | 143,858 | <u>146,134</u> |

Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income

| | (Millions of y | | | |
|--|-------------------|-------------------|--|--|
| | Fiscal year ended | Fiscal year ended | | |
| | March 31, 2024 | March 31, 2025 | | |
| Net sales | 106,123 | 109,107 | | |
| Cost of sales | 81,652 | 85,193 | | |
| Gross profit | 24,471 | 23,913 | | |
| Selling, general and administrative expenses | | | | |
| Freightage and packing expenses | 3,397 | 3,522 | | |
| Advertising expenses | 2,364 | 2,744 | | |
| Other selling expenses | 544 | 516 | | |
| Salaries and bonuses | 3,690 | 3,779 | | |
| Provision for bonuses | 390 | 393 | | |
| Retirement benefit expenses | 153 | 155 | | |
| Other general and administrative expenses | 3,890 | 4,100 | | |
| Total selling, general and administrative expenses | 14,430 | 15,212 | | |
| Operating profit | 10,040 | 8,701 | | |
| Non-operating income | | | | |
| Interest income | 76 | 87 | | |
| Dividends income | 984 | 1,133 | | |
| Real estate rent | 592 | 657 | | |
| Foreign exchange gains | 511 | - | | |
| Other income | 180 | 181 | | |
| Total non-operating income | 2,345 | 2,059 | | |
| Non-operating expenses | | _, | | |
| Interest expenses | 26 | 33 | | |
| Rent expenses on real estates | 123 | 138 | | |
| Equity in losses of affiliates | 51 | 3 | | |
| Foreign exchange losses | - | 436 | | |
| Tender offer related expenses | _ | 148 | | |
| Other expenses | 96 | 236 | | |
| Total non-operating expenses | 298 | 996 | | |
| Ordinary income | 12,087 | 9,764 | | |
| Extraordinary income | | 0,701 | | |
| Gain on sales of noncurrent assets | 2 | 38 | | |
| Gain on sales of investment securities | 19 | 1,221 | | |
| Total extraordinary gain | 22 | 1,259 | | |
| Extraordinary loss | | 1,200 | | |
| Loss on retirement of noncurrent assets | 25 | 43 | | |
| Impairment loss | 2,578 | 1,065 | | |
| Loss on valuation of investment securities | 2,370 | 189 | | |
| Other loss | 14 | 4 | | |
| | | | | |
| Total extraordinary loss | 2,619 | 1,303 | | |
| Profit before income taxes | 9,490 | 9,721 | | |
| ncome taxes-current | 2,643 | 2,901 | | |
| ncome taxes-deferred | <u> </u> | 115 | | |
| Total income taxes | 2,225 | 3,016 | | |
| Net income | 7,264 | 6,704 | | |
| Profit attributable to non-controlling interests | <u> </u> | 30 | | |
| Profit attributable to owners of parent | 7,388 | 6,674 | | |

Consolidated Statements of Comprehensive Income

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2024 | March 31, 2025 |
| Net income | 7,264 | 6,704 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 6,374 | △ 711 |
| Deferred gains or losses on hedges | 0 | 4 |
| Foreign currency translation adjustment | 1,257 | 1,977 |
| Remeasurements of defined benefit plans, net of tax | 4 | 629 |
| Share of other comprehensive income of associates accounted for using equity method | △ 87 | - |
| Total accumulated other comprehensive income | 7,549 | 1,900 |
| Comprehensive income | 14,814 | 8,605 |
| (comprehensive income attributable to) | | |
| Comprehensive income attributable to owners of the parent | 14,901 | 8,496 |
| Comprehensive income attributable to non-controlling interests | △ 87 | 108 |

Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

| | | | | | (Millions of yen) |
|---|---------------|-----------------|----------------------|----------------|-------------------------------|
| | | | Shareholders' e | quity | |
| | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| Balance at beginning of current period | 13,047 | 555 | 52,115 | △ 4,078 | 61,639 |
| Changes of items during period | | | | | |
| Dividends of surplus | | | △ 1,934 | | △ 1,934 |
| Profit attributable to owners of parent | | | 7,388 | | 7,388 |
| Purchase of treasury shares | | | | △ 319 | △ 319 |
| Retirement of treasury shares | | ム 1,956 | | 1,956 | _ |
| Disposal of treasury shares | | | | 4 | 4 |
| Change in ownership interest of parent due to transactions with non- controlling interests | | 12 | | | 12 |
| Change of scope of consolidation | | | | | _ |
| Transfer to capital surplus from retained earnings | | 1,956 | ム 1,956 | | _ |
| Purchase of shares of consolidated subsidiaries | | | | | - |
| Net changes of items other than shareholders' equity | | | | | - |
| Total changes of items during period | _ | 12 | 3,497 | 1,641 | 5,150 |
| Balance at end of current period | 13,047 | 567 | 55,612 | △ 2,437 | 66,790 |

| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
|---|--|---------------------------------------|--|--|--|----------------------------------|---------------------|
| Balance at beginning of current period | 11,774 | Δ 1 | 2,526 | 54 | 14,355 | 3,104 | 79,099 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | | | △ 1,934 |
| Profit attributable to owners of parent | | | | | | | 7,388 |
| Purchase of treasury shares | | | | | | | △ 319 |
| Retirement of treasury shares | | | | | | | _ |
| Disposal of treasury shares | | | | | | | 4 |
| Change in ownership interest of parent due to transactions with non- controlling interests | | | | | | | 12 |
| Change of scope of consolidation | | | | | | | _ |
| Transfer to capital surplus from retained earnings | | | | | | | - |
| Purchase of shares of consolidated subsidiaries | | | | | - | | _ |
| Net changes of items other than shareholders' equity | 6,255 | 0 | 1,252 | 4 | 7,513 | △ 182 | 7,331 |
| Total changes of items during period | 6,255 | 0 | 1,252 | 4 | 7,513 | △ 182 | 12,482 |
| Balance at end of current period | 18,030 | △ 0 | 3,779 | 59 | 21,868 | 2,921 | 91,581 |

Fiscal year ended March 31, 2025

| · · · · · · · · · · · · · · · · · · · | | | | | (Millions of yen) |
|--|---------------|-----------------|----------------------|----------------|-------------------------------|
| | | | Shareholders' e | equity | |
| | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity |
| | 13,047 | 567 | 55,612 | △ 2,437 | 66,790 |
| Changes of items during period | | | | | |
| Dividends of surplus | | | △ 2,445 | | △ 2,445 |
| Profit attributable to owners of parent | | | 6,674 | | 6,674 |
| Purchase of treasury shares | | | | <u>∆ 1,044</u> | <u>∆ 1,044</u> |
| Retirement of treasury shares | | △ 801 | | 801 | _ |
| Disposal of treasury shares | | 5 | | 28 | 34 |
| Change in ownership interest of parent due to transactions with non- | | | | | _ |
| Change of scope of consolidation | | | △ 191 | | ∆ 191 |
| Transfer to capital surplus from retained earnings | | 795 | △ 795 | | _ |
| Purchase of shares of consolidated subsidiaries | | <u>701</u> | | | <u>701</u> |
| Net changes of items other than shareholders' equity | | | | | _ |
| Total changes of items during period | _ | <u>701</u> | 3,242 | <u>∆ 215</u> | <u>3.729</u> |
| Balance at end of current period | 13,047 | <u>1,269</u> | 58,855 | <u>∆ 2,652</u> | <u>70,519</u> |

| | | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
|--|--------|---------------------------------------|--|--|--|----------------------------------|---------------------|
| Balance at beginning of current period | 18,030 | △ 0 | 3,779 | 59 | 21,868 | 2,921 | 91,581 |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | | | | | △ 2,445 |
| Profit attributable to owners of parent | | | | | | | 6,674 |
| Purchase of treasury shares | | | | | | | <u>∆ 1.044</u> |
| Retirement of treasury shares | | | | | | | _ |
| Disposal of treasury shares | | | | | | | 34 |
| of parent due to transactions with non- | | | | | | | _ |
| Change of scope of consolidation | | | | | | | △ 191 |
| Transfer to capital surplus from retained earnings | | | | | | | - |
| Purchase of shares of consolidated subsidiaries | | | | | | | <u>701</u> |
| Net changes of items other than shareholders' equity | △ 776 | 3 | 2,112 | 629 | 1,968 | △ 2,814 | △ 846 |
| Total changes of items during period | △ 776 | 3 | 2,112 | 629 | 1,968 | △ 2,814 | <u>2,882</u> |
| Balance at end of current period | 17,254 | 2 | 5,892 | 688 | 23,837 | 107 | <u>94,464</u> |

Consolidated statement of cash flows

| | | (Millions of yen) | | |
|--|-------------------|-------------------|--|--|
| | Fiscal year ended | Fiscal year ended | | |
| | March 31, 2024 | March 31, 2025 | | |
| Cash flows from operating activities | | | | |
| Profit before income taxes | 9,490 | 9,721 | | |
| Depreciation | 2,669 | 2,398 | | |
| Impairment loss | 2,578 | 1,065 | | |
| Increase (decrease) in allowance for doubtful accounts | Δ 1 | 6 | | |
| Share of loss (profit) of entities accounted for using equity method | 51 | 3 | | |
| Increase (decrease) in provision for bonuses | 19 | 1 | | |
| Increase (decrease) in net defined benefit liability | 103 | 39 | | |
| Increase (decrease) in other provision | △ 72 | - | | |
| Interest and dividend income | △ 1,060 | △ 1,220 | | |
| Interest expenses | 26 | 33 | | |
| Foreign exchange losses (gains) | △ 2 | 19 | | |
| Loss (gain) on sales of investment securities | △ 19 | △ 1,031 | | |
| Loss (gain) on sales of non-current assets | Δ 2 | △ 38 | | |
| Loss on retirement of non-current assets | 25 | 43 | | |
| Tender offer related expenses | _ | 148 | | |
| Decrease (increase) in notes and accounts receivable – trade | △ 485 | 3,100 | | |
| Decrease (increase) in inventories | △ 190 | △ 2,272 | | |
| Decrease (increase) in other assets | △ 142 | △ 319 | | |
| Decrease (increase) in Prepayment | _ | △ 77 | | |
| Increase (decrease) in notes and accounts payable – trade | 979 | △ 2,469 | | |
| Increase (decrease) in other liabilities | 156 | △ 310 | | |
| Other, net | 0 | Δ 19 | | |
| Subtotal | 14,123 | 8,822 | | |
| Interest and dividend income received | 1,042 | 1,243 | | |
| Interest expenses paid | △ 26 | \triangle 32 | | |
| Income taxes paid | △ 2,238 | △ 2,947 | | |
| Income taxes refund | 57 | - | | |
| Payments for Tender Offer-related Expenses | - | △ 148 | | |
| Cash flows from operating activities | 12,958 | 6,936 | | |
| Cash flows from investing activities | | | | |
| Payments into time deposits | △ 2,105 | △ 2,705 | | |
| Proceeds from withdrawal of time deposits | 1,805 | 2,505 | | |
| Purchase of property, plant and equipment and intangible assets | △ 5,671 | △ 3,586 | | |
| Proceeds from sales of property, plant and equipment and intangible assets | 6 | 111 | | |
| Purchase of investment securities | △ 32 | △ 28 | | |
| Proceeds from sales of investment securities | 47 | 1,482 | | |
| Sales of stocks of equity method affiliate | - | 221 | | |
| Other, net | 0 | Δ 2 | | |
| Cash flows from investing activities | △ 5,949 | △ 2,002 | | |

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2024 | March 31, 2025 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term loans payable | △ 78 | - |
| Proceeds from long-term loans payable | 1,050 | - |
| Repayments of long-term loans payable | △ 1,044 | △ 12 |
| Cash dividends paid | △ 1,934 | △ 2,445 |
| Dividends paid to non-controlling interests | △ 34 | △ 12 |
| Purchase of treasury shares | △ 319 | △ 1,045 |
| Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation | △ 47 | △ 1,823 |
| Other, net | △ 128 | △ 104 |
| Cash flows from financing activities | △ 2,537 | △ 5,444 |
| Effect of exchange rate change on cash and cash equivalents | 579 | 1,427 |
| Net increase (decrease) in cash and cash equivalents | 5,051 | 917 |
| Cash and cash equivalents at beginning of period | 32,616 | 37,667 |
| Increase in cash and cash equivalents from newly consolidated subsidiary | _ | 346 |
| Cash and cash equivalents at end of period | 37,667 | 38,932 |
| | | |

Information about net sales,profit or loss,assets,liabilities and other items by reportable segment Fiscal year ended March 31, 2024

| | | | | | | | (Millions of yen) |
|--|------------------------------|---|-------------|--------|---------|--------------|--|
| | Re Industrial Products | eportable segmer Household Products | nt Total | *Other | Total | **Adjustment | Amount recorded on the consolidated financial statements |
| Net sales | | | | | | | |
| Japan | 48,155 | 17,411 | 65,566 | 253 | 65,819 | - | 65,819 |
| North America | 18,838 | 1,722 | 20,560 | _ | 20,560 | _ | 20,560 |
| Asia | 4,016 | 15,129 | 19,145 | _ | 19,145 | _ | 19,145 |
| Others | 0 | 597 | 597 | _ | 597 | - | 597 |
| Revenue from Contracts with Customers | 71,010 | 34,859 | 105,870 | 253 | 106,123 | _ | 106,123 |
| Other income | _ | _ | _ | _ | - | _ | - |
| Sales to external customers | 71,010 | 34,859 | 105,870 | 253 | 106,123 | - | 106,123 |
| Intersegment sales or transfers | 110 | 473 | 584 | 3,088 | 3,673 | △ 3,673 | - |
| Total | 71,121 | 35,333 | 106,454 | 3,342 | 109,796 | △ 3,673 | 106,123 |
| Segment profit (loss) | 2,173 | 9,715 | 11,889 | 343 | 12,233 | △ 2,192 | 10,040 |
| Segment assets | 46,651 | 29,887 | 76,539 | 1,998 | 78,537 | 65,321 | 143,858 |
| Others | | | | | | | |
| Depreciation | 1,618 | 863 | 2,481 | 61 | 2,542 | 126 | 2,669 |
| Impairment loss | 2,487 | 91 | 2,578 | _ | 2,578 | - | 2,578 |
| Increase in property,plant and equipment and intangible assets | 2,435 | 1,281 | 3,717 | 5 | 3,722 | 1,364 | 5,08 |

* The Other category is the business segment that is not included in the reportable segments, and include the group logistics business and solar power business.

****** Adjustment is as follows:

 The adjustment to segment profit represents 43 million yen in intersegment eliminations and company-wide expenses negative 2,236 million yen. The company-wide expenses mainly include general and administrative expenses that are not attributable to the reportable segments.

(2) Segment profit is adjusted to operating income in the consolidated statements of income.

(3) The adjustment to segment assets represents negative 256 milion yen in intersegment eliminations and company-wide assets 65,577 milion yen. The company-wide assets mainly include funds to manage surplus(cash and securities), real estate for rent and assets related to the administration division.

| | | | | | | | (Millions of yen) |
|--|------------------------|-----------------------|---------|--------|---------|---------------|--|
| | Re | eportable segmer | nt | | | | Amount |
| | Industrial Products | Household Products | Total | *Other | Total | **Adjustment | recorded on the consolidated financial statements |
| Net sales | | | | | | | |
| Japan | 46,886 | 16,873 | 63,760 | 241 | 64,001 | - | 64,001 |
| North America | 22,005 | 2,173 | 24,179 | _ | 24,179 | - | 24,179 |
| Asia | 5,736 | 14,791 | 20,527 | - | 20,527 | - | 20,527 |
| Others | - | 399 | 399 | - | 399 | - | 399 |
| Revenue from Contracts with Customers | 74,628 | 34,237 | 108,865 | 241 | 109,107 | _ | 109,107 |
| Other income | _ | _ | _ | _ | - | _ | _ |
| Sales to external customers | 74,628 | 34,237 | 108,865 | 241 | 109,107 | - | 109,107 |
| Intersegment sales or transfers | 103 | 516 | 620 | 3,272 | 3,892 | △ 3,892 | _ |
| Total | 74,731 | 34,754 | 109,486 | 3,513 | 113,000 | △ 3,892 | 109,107 |
| Segment profit (loss) | 1,338 | 9,267 | 10,606 | 433 | 11,040 | △ 2,338 | 8,701 |
| Segment assets | 49,318 | 31,713 | 81,031 | 2,087 | 83,119 | <u>63,014</u> | <u>146,134</u> |
| Others | | | | | | | |
| Depreciation | 1,194 | 1,003 | 2,198 | 59 | 2,257 | 140 | 2,398 |
| Impairment loss | 908 | 157 | 1,065 | - | 1,065 | - | 1,065 |
| Increase in property,plant and equipment and intangible assets | 2,210 | 799 | 3,009 | 11 | 3,020 | 682 | 3,703 |

* The Other category is the business segment that is not included in the reportable segments, and include the group logistics business and solar power business.

****** Adjustment is as follows:

 The adjustment to segment profit represents 45 million yen in intersegment eliminations and company-wide expenses negative 2,384 million yen. The company-wide expenses mainly include general and administrative expenses that are not attributable to the reportable segments.

(2) Segment profit is adjusted to operating income in the consolidated statements of income.

(3) The adjustment to segment assets represents negative 302 milion yen in intersegment eliminations and company-wide assets <u>63.317</u> milion yen. The company-wide assets mainly include funds to manage surplus(cash and securities), real estate for rent and assets related to the administration division.