Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

October 14, 2026

Company name: Okamoto Industries, Inc.
Name of representative: Kunihiko Okamoto, Representative Director and President
(Securities code: 5122; Prime Market)
Inquiries: Yuji Tanaka, Senior Managing Executive Officer
(Telephone: +81-3-3817-4121)

Notice Concerning Acquisition of Shares of OKEHO SAS. (Making it a Subsidiary)

Okamoto Industries, Inc. (the "Company") hereby announces that its Board of Directors, at a meeting held today, resolved to acquire shares of OKEHO SAS and make it a subsidiary, as outlined below.

1. Reason for the Acquisition

The Company has decided to acquire the shares of OKEHO SAS ("OKEHO"), a French company engaged in sales agency and commercial intermediary services for the Company's products in Europe, and make OKEHO a consolidated subsidiary, with the aim of strengthening its business platform and expanding its business in the European market.
OKEHO has been providing sales agency and intermediary services for the Company's products in Europe for many years and has established a sales network and customer base in the region.
Through this acquisition, the Company aims to strengthen its sales structure in Europe and further expand its business by increasing sales of existing products and introducing new products.
In addition, by establishing a stronger operational and sales platform in Europe through the acquisition, the Company aims to develop Europe into one of its key overseas business bases, alongside the China/Asia and Americas.

2. Overview of the Subsidiary to be Transferred

(1)	Name	OKEHO SAS	
(2)	Location	20 bis avenue des Bonshommes, 95290 L'Isle-Adam, France	
(3)	Title and name of representative	Richard Robin, President	
(4)	Business description	Sales agency and commercial intermediary services	
(5)	Share capital	EUR 2,000	
(6)	Date of establishment	September 2009	
(7)	Major shareholders and shareholding ratios	Richard Robin 100%	
(8)	Relationship with the Company	Capital relationship	None
		Personnel relationship	None
		Business relationship	Sales agency relating to the Company's products
(9)	Consolidated operating results and consolidated financial positions of said company for the last three years		

As of / Fiscal year ended	December 31,2023	December 31,2024	December 31,2025
Consolidated net assets	45 million yen	28 million yen	36 million yen
Consolidated total assets	63 million yen	45 million yen	46 million yen
Consolidated net assets per share	226,756 yen	142,486 yen	177,550 yen
Consolidated net sales	57 million yen	47 million yen	41 million yen
Consolidated operating profit	16 million yen	9 million yen	3 million yen
Consolidated ordinary profit	17 million yen	10 million yen	4 million yen
Profit attributable to owners of parent	13 million yen	8 million yen	3 million yen
Consolidated earnings per share	65,895 yen	38,409 yen	15,097 yen
Dividend per share	0 yen	119,423 yen	36,304 yen
Reference (Exchange Rate)	1EUR = JPY 161.55	1EUR = JPY 159.23	1EUR = JPY 181.52

*The exchange rates used for each fiscal year are based on the Company's internal exchange rates applicable to the respective periods.

3. Overview of the counterparty to the Stock Acquisition

(1)	Name	Richard Robin
(2)	Location	France
(3)	Relationship between the listed company and the individual in question	None

4. Number of shares acquired, acquisition costs, and shareholding before and after acquisition

(1)	Number of shares held before the change	0 shares (Number of voting rights: 0 units) (Ratio of voting rights held: 0.0%)
(2)	Number of shares to be acquired	200 shares (Number of voting rights: 200 units)
(3)	Acquisition costs	Common shares of OKEHO SAS : EUR 300,000 (54 million yen) Advisory fees, etc. (Estimated amount): 3 million yen Total (Estimated amount): 57 million yen
(4)	Number of shares held after the change	200 shares (Number of voting rights: 200units) (Ratio of voting rights held: 100%)

*The acquisition price was determined through discussions with the seller, taking into consideration OKEHO's business operations, future business plan and earnings potential.
* The acquisition price has been calculated using the Company's internal exchange rate for the current fiscal year of JPY 180 per EUR.

5. Schedule

(1)	Date of resolution at the meeting of the Board of Directors	October 14, 2026
(2)	Date of conclusion of the agreement	November 20, 2026 (scheduled)
(3)	Date of commencement of share transfer	December 15, 2026 (scheduled)

6. Future outlook

The impact of this transaction on the Company's consolidated financial results is currently under review. The Company will promptly disclose any matters that require disclosure as they arise.

End